Project Name	Project Description	Service Area	Major Project	Budget (Approved/Requir ed/No Budget)	Start Date	Due Date	Status	Update November 2023
Local Plan	Completion of the local plan	Strategic Planning	Yes	Approved	Ongoing	TBC in 2024	In Progress	The Local Development Scheme (local plan timetable) was agreed at Cabinet in September. The local Plan is programmed for consideration at a Meeting of Cabinet / Council on 11 December 2023. Evidence base updates are on track for completion within required timescales together with ongoing updates to the Plan.
Bishopric & Worthing Road Public Realm	Develop to final design stage and deliver scheme	Public Realm	Yes	Approved	2023 Q2	2025 Q4	In Progress	RIBA Stage 1 Report (Design Scope) received. RIBA Stage 2 – Concept Design (October 2023 – February 2024) Design concept to be developed in line with the client's vision, brief and budget. Stage 2 Survey commissions in hand: Topographical, Aboricultural, Ecological, Drainage and Utilities.
Carfax	Develop to final design stage	Public Realm	Yes	Approved	2023 Q2	2025 Q4	In Progress	RIBA Stage 1 Report (Design Scope) received. RIBA Stage 2 – Concept Design (October 2023 – February 2024) Design concept to be developed in line with the client's vision, brief and budget. Stage 2 Survey commissions in hand: Topographical, Aboricultural, Ecological, Drainage and Utilities.
Hurst Road Regeneration	Assess development options and feasibility as a pre-cursor to partial and/or comprehensive redevelopment	Property	Yes	Required	2022	Ongoing	Progressing with issues	Discussions have been held with WSCC regarding a joint venture approach to the development of this site so that HDC land is combined with the fire station.  This maximises the potential value of the site. We are still awaiting a viability assessment that is being prepared by WSCC's professional advisors.
Gatwick Airport Ltd (GAL) Northern Runway DCO	Development Consent Order(DCO)  -HDC Mitigation Requirements, S106 Agreement, Infrastructure Provision	Strategic Planning	Yes	Approved	2022	2024	In Progress	DCO formally submitted and accepted by PINS (Planning inspectorate). HDC Relevant Representation and Principal Areas of Disagreement Summary Statement ("PADSS") submitted to PINS on 27 Oct 23. Work on the Local Impact Report commenced. Further Statement of Common Ground (SoCG) meetings expected to be scheduled.
Queen St/Queensway Public Realm	Agreed design consulted and agreed. Tenders in process - funding TBA.	Public Realm	Yes	Required	2023	2023/24	In Progress	Works package being amended for final agreement and contract start.

Billingshurst Investment Programme	Work with Parish and Local Groups to develop and deliver community and public realm improvements.	Public Realm	Yes	Required	2023	2025	In Progress	Skate Park and Men's Shed S106 funding agreed. Replacement skate park planning application submitted. Ongoing project discsssions.
Drill Hall	British Legion unable to progress. Fresh Cabinet mandate required post May.	Leisure and Culture	Yes	No budget required	Ongoing	2024	In Progress	Engagement underway with public looking for feedback on the LifeSpring proposal.
Cemetery extension	To ensure we have enough burial spaces	Leisure and Culture	Yes	Approved	2023	Installation Q3/Q4	In Progress	Received approval from Planning, appointment of successful bidder in October, installation to start Winter 2023.
Horsham Park path	Accessible path plus works	Leisure and Culture	Yes	Approved	2023	TBC installation probably 2024/25	Future	Awaiting new corporate project officer to start in post .
Athletics track possible options	Options depends on political decision	Leisure and Culture	Yes	No budget required	ТВС	Political decision Q2/Q3	Future	Cabinet to be briefed on options in December 2023.
Southwater Country Park	Scoping master planning improvements	Leisure and Culture	Yes	No budget required	2022	Political decision Q2/Q3	Complete	Complete
Shared Prosperity Fund, Rural England Prosperity Fund	Grants and projects to support businesses and rural communities	Ec Dev	Yes	Approved	2023	2024/25	In Progress	2 grants issued. REPF reopened to new applications.
The Capitol Potential improvements	Options appraisal possible investment	Leisure and Culture	Yes	No budget required	2022	Political decision Q3	In Progress	Cabinet currently considering a Council report with recommendations in February 2024.
Cost of Living Interventions	Supporting residents with the increasing cost of living challenges. Working in partnership with Citizens Advice we have invested in software form Policy and Practise to enable us to proactively identify and direct support to households that are entitled to it. Also offering additional support to households facing homelessness with hardship fund and grant funding for local groups to deliver localised support.	Housing & Community Services	Yes	Approved	Jun-23	Ongoing	In Progress	Co-ordinator has started in post. Pension credit campaign has gone live with Universal Credit campaign beginning in small phases in the coming weeks. The Severe Disability Premium campiagn is one that can just be administered by Revenues & Benefits team so relevant data for this has been shared.

Wilder Horsham District	Partnership with Sussex Wildlife Trust. Help wildlife thrive across the District by establishing a nature recovery network, working with landowners, community groups and Parish Councils.  Implementation for HDC will focus on implementing Biodiversity Net Gain via planning & identifying HDC land that could take credits generated by development. Also an ongoing element of changing management regimes on HDC land.	Sustainability	Yes	Approved	2020	Q1 to Q3	In Progress	Work commmenced on the natural capital study of HDC land. Results due by mid-December. Staff and Member talks planned over the next few months. Annual report finalised.
Internal carbon reduction action plan	One year into 3 year plan to reduce carbon from Council operations, fleet and buildings	Sustainability	Yes	Required	Ongoing	Links to vehicle replacement programme, decarbonisation of properties, working with main contractors in the supply chain.	Progressing with issues	Work programme and associated costs being developed for decarbonising the estate. Some progress with buildings but remains slow due to the need to understand the budget implications of decarbonising the estate.
Draft Climate Action Strategy	Strategy for the whole are to become carbon neutral and climate resilient	Sustainability	Yes	Required	2023	First phase is a consultation and engagement process across the summer. Detailed delivery programme needs to be developed	In Progress	Analysis of residents and business survey being finalised. Report from consultant on targetted engagement due by mid November. These will influence the content of the final Strategy, which will go to Cabinet in Jan 2024 for final approval.
Water Neutrality Implementation Scheme	Development and implementation of Water Neutrality implementation scheme	Strategic Planning	Yes	Required	Ongoing	ongoing	In Progress	Work continues - since June further schemes require water neutrality following the outcome of a legal case (CG Fry). Challenges continue regarding adequate funding of the scheme, further meetings held with DEFRA in August 2023. Prioritisation strategy in draft, and updated FAQs drafted.
Teams Telephony and Contact Centre	To replace RingCentral and NICE Contact Centre with a MS Teams based solution	Customer and Digital Services	Yes	No budget required	Q1 2023	Q2 2023	In Progress	Teams Telephony is live and implemented. Contact Centre soluton on track for beginning of November
Laptop Device Management Roll out	Device Management	Customer and Digital Services	Yes	No budget required	Q2 2023	Q2 2023	In Progress	All laptops are in the device management system. Need to test rolling out software via this mechansim
PRS system & HMLR Land Charges Hub Integration.	Uniform Replacement. Work on installing new system in building Control will take place in Q2-Q4 2023. Installation for Planning & Land Charges will take place in Q1-Q4 2024 and HMLR Q4 2023.	Customer and Digital Services & Development and Building control	Yes	Approved	Q1 2020	Q2 2023	In Progress	Target Go-Live date December 2023 depending on supplier delivering on required development work. HMLR Data Hub project started to link all HDC data to national system.

Elections	Delivery of May 2023 Election	Legal	Yes	Approved	2022	04/05/23	Complete	Complete
Procurement Act	Implementation of Procurement Act	Procurement	Yes	No budget required	Apr-23	Oct-24	In Progress	The new act is now coming in in October 2024. Groundwork being laid.
Website transfer	The service is in the processing transferring its webpages to the HDC website	Revenues & Benefits	Yes	No budget required	Apr-23	Q2	In Progress	The new web pages on the corporate HDC website went live at the start of July 2023. There is one final phase of the project, which is to deliver a full comm strategy. However, we are waiting for the telephony project to complete before we do this so we can update both the new website and the new telephone number at the same time.
Parkside improvements	Changes to Parkside offices	Property	Yes	Approved	Aug-23	Mar-24	Progressing with issues	Following consultation a floor layout has been agreed. Costings have come back higher than expected and we are now working with the architects to assess options.
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